



Report from the Industry Leaders Roundtable

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Industry Leaders Roundtable Members

OWNERS	ENGINEERS	CONTRACTORS	LABOUR PROVIDERS	COAA/PA TEAM
<p>Michele Power Future Opportunities Asset Manager, Imperial Oil Resources</p>	<p>John T. Day Senior Vice President, Oil, Gas & Chemicals Canada, AMEC Foster Wheeler</p>	<p>Brian Halina President and CEO, Chemco Electrical Contractors</p>	<p>Warren Fraleigh Executive Director, Building Trades of Alberta</p>	<p>Mark Mackay President COAA</p>
<p>Carl Souchereau Director, Project Development ENMAX Energy</p>	<p>Doug Barth Vice President & Manager of Operations, Bantrel Co.</p>	<p>Alex Lauchlan Vice President, Operations Industrial Construction, Ledcor Projects Inc.</p>	<p>Wayne Prins Executive Director, CLAC</p>	<p>Glen Warren Co-Chair, COAA AWP Committee</p>
<p>Jerry McPherson Vice President, Maintenance and Projects, Syncrude Canada Ltd.</p>	<p>Simon Nottingham Vice President and General Manager, Fluor Canada</p>	<p>Travis Chorney Vice President and General Manager, PCL Industrial Management</p>	<p>Malcolm Kirkland President, Merit Contractors</p>	<p>Cody Whitten Co-Chair, COAA Safety Committee</p>
<p>Ron Genereux Vice President of Productivity and Construction, Major Projects, Suncor Energy</p>	<p>Darren Truscott Vice President of Operations, Jacobs Canada</p>	<p>Howard Ratti Chairman and CEO, Voice Construction</p>	<p>Caitlin Marshall, Project Manager, GO Productivity Neil Shelly, Executive Director, COAA Larry Staples, Advisor, COAA</p>	

Next Steps: Industry Leaders Roundtable

2017 Mission

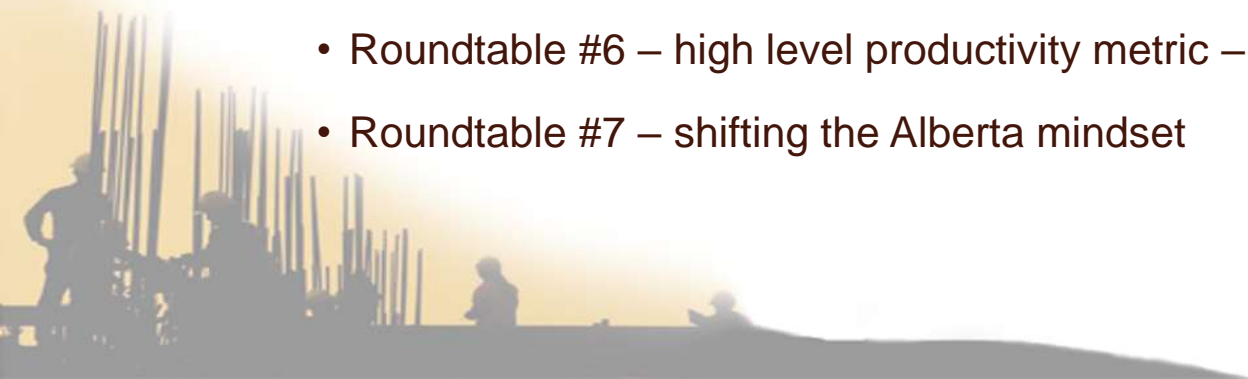
Identify tools, metrics and Best Practices that can be shared across COAA member companies and associated industry partners to improve the safety, productivity and competitiveness of heavy industrial construction projects in Alberta.

Encourage implementation of the Alberta Productivity Index as an industry-standard productivity measure (to complement the safety measure, Total Recordable Incident Rate)



Industry Leaders Roundtable

- Roundtable #1 – honest dialogue!
- Roundtable #2 – “Twice as Safe, Twice as Productive by 2020”
- Roundtable #3 – benefits, business case and key messages
- Roundtable #4 – high level productivity metric – consider options
- Roundtable #5 – high level productivity metric – refine selected option
- Roundtable #6 – high level productivity metric – approve v1.0
- Roundtable #7 – shifting the Alberta mindset



Next Steps Towards... Twice as Safe, Twice as Productive by 2020

COAA

- **Benefits, business case and key messages** – www.coaa.ab.ca
- **Best practices and tools** – www.coaa.ab.ca and www.GOProductivity.ca
- **Safety metric (TRIR): publish and track** – early 2016
- **Productivity metric: issue v1.0** – late 2015
- **Proposed productivity app/website** – mid 2017

Members

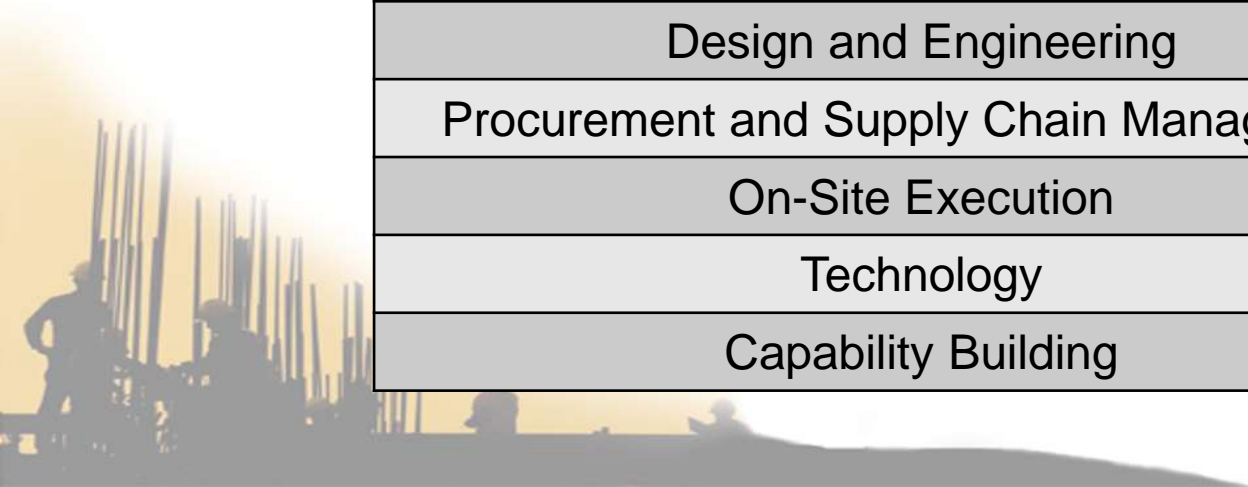
- **Lead from the top**
 - Owner CEOs/SVPs – set the bar for productivity (as has been done for safety)
 - Engineer, Contractor, Labour Provider CEOs/SVPs – lean in!
- **Engage everyone:** safety and productivity = competitive advantage (... and competitive advantage = job security)
- **Embrace metrics and benchmarking** to drive improvement



Reinventing Construction

McKinsey Global Institute, 2017

AREAS OF IMPROVEMENT
Regulation
Collaboration and Contracting
Design and Engineering
Procurement and Supply Chain Management
On-Site Execution
Technology
Capability Building



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